

|    | A                                        | B          | C          | D | E          | F        | G         | H | I         | J          | K          | L         | M | N         | O          | P         | Q |
|----|------------------------------------------|------------|------------|---|------------|----------|-----------|---|-----------|------------|------------|-----------|---|-----------|------------|-----------|---|
| 1  |                                          | 2023       |            |   |            | 2024     |           |   |           | 2025       |            |           |   |           | 2026       |           |   |
| 2  | PANOLA CO ESD #1                         |            |            |   |            |          |           |   |           |            |            |           |   |           |            |           |   |
| 3  | BUDGET WORKSHEETS                        |            |            |   |            |          |           |   |           | 5/20/25    | 8/19/25    |           |   |           |            |           |   |
| 4  |                                          | Alternate  | 8/16/22    |   | 8/15/23    | 11/19/24 | Amended   |   | 8/20/24   | Adopted    | Adopted    | Amend     |   |           | Proposed   | Adjusted  |   |
| 5  |                                          | Proposed   | Adopted    |   | Adopted    | Amend    | Budget    |   | Adopted   | Budget     | Budget     | Budget    |   | Adopted   | Budget     | Budget    |   |
| 6  |                                          | 2023       | 2023       |   | 2024       | 2024     | 2024      |   | 2025      | Adjustment | Adjustment | 2025      |   | 2026      | Adjustment | 2026      |   |
| 7  | REVENUE                                  |            | 8/16/22    |   |            |          |           |   |           |            |            |           |   | 8/19/25   |            |           |   |
| 8  |                                          | at .02098% | at .02098% |   | at .01896% |          |           |   | at .03%   |            |            |           |   | at .03%   |            |           |   |
| 9  | 400 Property Taxes Current               | 1,142,642  | 1,142,642  |   | 1,310,454  |          | 1,310,454 |   | 1,389,320 | 0          |            | 1,389,320 |   | 1,385,137 | 0          | 1,385,137 |   |
| 10 | 920 Interest Income                      | 4,000      | 4,000      |   | 4,000      | 28,000   | 32,000    |   | 30,000    | 0          |            | 30,000    |   | 40,000    | 0          | 40,000    |   |
| 11 | Total Revenue                            | 1,146,642  | 1,146,642  |   | 1,314,454  | 28,000   | 1,342,454 |   | 1,419,320 | 0          |            | 1,419,320 |   | 1,425,137 | 0          | 1,425,137 |   |
| 12 | DEPARTMENTS - OPERATING COSTS            |            |            |   |            |          |           |   |           |            |            |           |   |           |            |           |   |
| 13 | 801 Intercommunity                       | 42,000     | 30,000     |   | 42,000     |          | 42,000    |   | 42,000    | 0          |            | 42,000    |   | 42,000    | 0          | 42,000    |   |
| 14 | 802 Flatwoods                            | 42,000     | 30,000     |   | 42,000     |          | 42,000    |   | 42,000    | 0          |            | 42,000    |   | 42,000    | 0          | 42,000    |   |
| 15 | 803 Woods                                | 42,000     | 30,000     |   | 42,000     |          | 42,000    |   | 42,000    | 0          |            | 42,000    |   | 42,000    | 0          | 42,000    |   |
| 16 | 804 Clayton                              | 42,000     | 30,000     |   | 42,000     |          | 42,000    |   | 42,000    | 0          |            | 42,000    |   | 42,000    | 0          | 42,000    |   |
| 17 | 805 Beckville                            | 42,000     | 30,000     |   | 42,000     |          | 42,000    |   | 42,000    | 0          |            | 42,000    |   | 42,000    | 0          | 42,000    |   |
| 18 | 806 Community Four                       | 42,000     | 30,000     |   | 42,000     |          | 42,000    |   | 42,000    | 0          |            | 42,000    |   | 42,000    | 0          | 42,000    |   |
| 19 | 807 Gary                                 | 42,000     | 30,000     |   | 42,000     |          | 42,000    |   | 42,000    | 0          |            | 42,000    |   | 42,000    | 0          | 42,000    |   |
| 20 | 808 Run - Tatum VFD                      | 4,000      | 4,000      |   | 4,000      |          | 4,000     |   | 4,000     | 0          |            | 4,000     |   | 4,000     | 0          | 4,000     |   |
| 21 | 809 Run - Carthage VFD                   | 30,000     | 30,000     |   | 30,000     |          | 30,000    |   | 30,000    | 0          |            | 30,000    |   | 30,000    | 0          | 30,000    |   |
| 22 | Total for Departments                    | 328,000    | 244,000    |   | 328,000    | 0        | 328,000   |   | 328,000   | 0          |            | 328,000   |   | 328,000   | 0          | 328,000   |   |
| 23 |                                          |            |            |   |            |          |           |   |           |            |            |           |   |           |            |           |   |
| 24 | FIRE MARSHALL                            |            |            |   |            |          |           |   |           |            |            |           |   |           |            |           |   |
| 25 | County Contributions for ESD Coordinator | 25,000     | 25,000     |   | 25,000     |          | 25,000    |   | 25,000    | 0          |            | 25,000    |   | 25,000    | 0          | 25,000    |   |
| 26 | Bryan - Capital Expenditure              |            |            |   |            |          | 0         |   |           | 0          |            | 0         |   | 0         | 0          | 0         |   |
| 27 | Fire Hose                                | 5,000      | 5,000      |   |            |          | 0         |   |           | 0          |            | 0         |   |           | 0          | 0         |   |
| 28 | Non Capital Smaller VFD Items            | 80,000     |            |   | 100,000    |          | 100,000   |   | 100,000   |            |            | 100,000   |   |           |            | 0         |   |
| 29 | SCBA Fund                                | 64,000     | 64,000     |   | 64,000     |          | 64,000    |   | 64,000    | 0          |            | 64,000    |   | 64,000    | 0          | 64,000    |   |
| 30 | PPE Fund                                 | 60,000     | 60,000     |   | 60,000     |          | 60,000    |   | 60,000    | 20,000     |            | 80,000    |   | 60,000    |            | 60,000    |   |
| 31 | Total Fire Marshall                      | 234,000    | 154,000    |   | 249,000    | 0        | 249,000   |   | 249,000   | 20,000     |            | 269,000   |   | 149,000   | 0          | 149,000   |   |
| 32 |                                          |            |            |   |            |          |           |   |           |            |            |           |   |           |            |           |   |
| 33 | CAPTIAL ITEMS                            |            |            |   |            |          |           |   |           |            |            |           |   |           |            |           |   |
| 34 | 839 Capital Items - Murff                | 1,600,000  | 2,000,000  |   | 0          |          | 0         |   | 0         | 200,000    |            | 200,000   |   | 0         |            | 0         |   |
| 35 | 840 Beckville                            | 49,500     | 49,500     |   | 0          | 390,000  | 390,000   |   | 0         | 26,533     |            | 26,533    |   | 0         |            | 0         |   |
| 36 | 841 Clayton                              | 0          | 10,000     |   | 0          |          | 0         |   | 0         | 13,412     |            | 13,412    |   | 350,000   |            | 350,000   |   |
| 37 | 842 Gary                                 | 0          | 20,000     |   | 190,000    |          | 190,000   |   | 0         | 19,747     |            | 19,747    |   | 0         |            | 0         |   |
| 38 | 843 Inter Community                      | 0          | 20,000     |   | 218,000    |          | 218,000   |   |           | 4,933      | 67         | 5,000     |   | 95,000    |            | 95,000    |   |
| 39 | 844 Woods                                | 0          | 0          |   | 35,000     |          | 35,000    |   | 0         | 25,182     |            | 25,182    |   | 0         |            | 0         |   |
| 40 | 845 Community Four                       | 0          | 14,000     |   | 0          |          | 0         |   | 0         | 17,424     |            | 17,424    |   | 50,000    |            | 50,000    |   |
| 41 | 846 Flatwoods                            | 0          | 0          |   | 25,000     |          | 25,000    |   | 0         | 41,920     |            | 41,920    |   | 0         |            | 0         |   |
| 42 | 847 Carthage - Shared Training Facility  | 0          | 0          |   | 0          |          | 0         |   | 0         | 0          |            | 0         |   | 30,000    |            | 30,000    |   |
| 43 | Total Capital Improvements               | 1,649,500  | 2,113,500  |   | 468,000    | 390,000  | 858,000   |   | 0         | 349,151    | 67         | 349,151   |   | 525,000   | 0          | 525,000   |   |
| 44 |                                          |            |            |   |            |          |           |   |           |            |            |           |   |           |            |           |   |

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|----|--------------------------------------------|------------|------------|---|-----------|----------|-----------|---|-----------|------------|------------|-----------|---|-----------|------------|-----------|---|
| 2  | PANOLA CO ESD #1                           |            |            |   |           |          |           |   |           |            |            |           |   |           |            |           |   |
| 3  | BUDGET WORKSHEETS                          |            |            |   |           |          |           |   |           | 5/20/25    | 8/19/25    |           |   |           |            |           |   |
| 4  |                                            | Alternate  | 8/16/22    |   | 8/15/23   | 11/19/24 | Amended   |   | 8/20/24   | Adopted    | Adopted    | Amend     |   |           | Proposed   | Adjusted  |   |
| 5  |                                            | Proposed   | Adopted    |   | Adopted   | Amend    | Budget    |   | Adopted   | Budget     | Budget     | Budget    |   | Adopted   | Budget     | Budget    |   |
| 6  |                                            | 2023       | 2023       |   | 2024      | 2024     | 2024      |   | 2025      | Adjustment | Adjustment | 2025      |   | 2026      | Adjustment | 2026      |   |
| 45 |                                            |            |            |   |           |          |           |   |           |            |            |           |   |           |            |           |   |
| 46 |                                            |            |            |   |           |          |           |   |           |            |            |           |   |           |            |           |   |
| 47 |                                            |            |            |   |           |          |           |   |           |            |            |           |   |           |            |           |   |
| 48 | BOARD EXPENSES                             |            |            |   |           |          |           |   |           |            |            |           |   |           |            |           |   |
| 49 | 525 Tax Appraisal Assesment                | 12,000     | 12,000     |   | 12,000    |          | 12,000    |   | 12,000    | 0          |            | 12,000    |   | 12,000    |            | 12,000    |   |
| 50 | 616 Bank Charges                           |            |            |   |           | 100      | 100       |   | 0         | 200        |            | 200       |   | 200       |            | 200       |   |
| 51 | 601 Agenda/Postage/Legal                   | 1,500      | 1,500      |   | 1,500     |          | 1,500     |   | 1,500     | 1,000      |            | 2,500     |   | 1,500     |            | 1,500     |   |
| 52 | 605 Tax Collection Attorney Fees           | 6,000      | 6,000      |   | 6,000     |          | 6,000     |   | 8,000     | 0          |            | 8,000     |   | 8,000     |            | 8,000     |   |
| 53 | 606 Tax Collector Fee's                    | 12,000     | 12,000     |   | 12,000    |          | 12,000    |   | 14,000    | 20,000     |            | 34,000    |   | 14,000    |            | 14,000    |   |
| 54 | 647 Dues & Subscriptions/Fees Permits      | 2,500      | 2,500      |   | 2,500     |          | 2,500     |   | 2,500     | 3,000      |            | 5,500     |   | 2,500     |            | 2,500     |   |
| 55 | 670 Insurance                              | 65,000     | 65,000     |   | 70,000    | 30,000   | 100,000   |   | 80,000    | 40,000     |            | 120,000   |   | 110,000   |            | 110,000   |   |
| 56 | 710 Office Supplies                        | 2,000      | 2,000      |   | 2,000     |          | 2,000     |   | 2,000     | 8,000      |            | 10,000    |   | 8,000     |            | 8,000     |   |
| 57 | 720 Legal & Professional                   | 60,000     | 60,000     |   | 60,000    |          | 60,000    |   | 60,000    | 40,000     |            | 100,000   |   | 100,000   |            | 100,000   |   |
| 58 | 733 Repairs & Maintence - Mowing/pest/pump |            |            |   |           | 25,000   | 25,000    |   |           | 40,000     |            | 40,000    |   | 40,000    |            | 40,000    |   |
| 59 | 743 ESD Administrator Payroll              |            |            |   |           |          |           |   | 0         | 20,000     |            | 20,000    |   | 23,000    |            | 23,000    |   |
| 60 | 745 Supplies                               | 0          | 0          |   | 0         |          | 0         |   | 2,000     | 4,000      |            | 6,000     |   | 6,000     |            | 6,000     |   |
| 61 | 750 Payroll Taxes                          |            |            |   |           |          |           |   |           | 3,000      |            | 3,000     |   | 3,000     |            | 3,000     |   |
| 62 | 764 Training                               | 4,000      | 4,000      |   | 4,000     |          | 4,000     |   | 4,000     | 10,000     |            | 14,000    |   | 4,000     |            | 4,000     |   |
| 63 | 767 Contingency                            | 0          | 100,000    |   | 99,454    | -49,454  | 50,000    |   | 656,320   | -558,351   | -67        | 97,902    |   | 90,937    |            | 90,937    |   |
| 64 |                                            |            |            |   |           |          |           |   |           |            |            |           |   |           |            |           |   |
| 65 | Total Board Expenses                       | 165,000    | 265,000    |   | 269,454   | 5,646    | 275,100   |   | 842,320   | -369,151   | -67        | 473,102   |   | 423,137   | 0          | 423,137   |   |
| 66 |                                            |            |            |   |           |          |           |   |           |            |            |           |   |           |            |           |   |
| 67 | Total Expenses                             | 2,376,500  | 2,776,500  |   | 1,314,454 | 395,646  | 1,710,100 |   | 1,419,320 | 0          | 0          | 1,419,253 |   | 1,425,137 | 0          | 1,425,137 |   |
| 68 |                                            |            |            |   |           |          |           |   |           |            |            |           |   |           |            |           |   |
| 69 | Net Increase / Decrease                    | -1,229,858 | -1,629,858 |   | 0         | -367,646 | -367,646  |   | 0         | 0          | 0          | 0         |   | 0         | 0          | 0         |   |
| 70 |                                            | =====      | =====      |   | =====     | =====    | =====     |   | =====     | =====      | =====      | =====     |   | =====     | =====      | =====     |   |